



**Stanislaus Community System of Care Council/Continuum of Care Collaborative**

Health Plan of San Joaquin, (Community Room) 1025 J St., Modesto, CA

Thursday, November 15, 2018 | 2:30 PM – 4:30 PM

## MINUTES

**1. Opening Session**

*Francine DiCiano*

a. Roll Call

*Jean Tang*

b. Consent Item: October Minutes (no quorum)

*All*

**2. Action Collaborative Updates • Planning**

a. PIT Count Update

*Kyle DeJesus*

i. Holding bi-weekly planning meetings

ii. Volunteer registration deadline: December 31, 2018

iii. **Modesto A.M. training site change:** Harvest Hall, 3800 Cornucopia Way, Modesto, CA

iv. Volunteer count to date: ~120

v. Reached out to City Managers for Branch Leaders for the 9 cities

vi. Mandatory training for Shelter Providers (January 16, 2019 from 10:00am-12:00pm at the Council Chambers, 1010 10<sup>th</sup> St., Modesto, CA)

vii. All set on donations for the Comfort Kits

b. Homelessness Update

*Ruben Imperial*

i. Meeting convened with City and County – City Managers and the CEO are beginning to meet with key department heads on a weekly basis to address issues arising around homelessness. It's a priority for City and County government.

ii. Access Center planning process - It is a priority to create housing and shelter beds. Will soon present a formal proposal regarding site.

iii. Homeless encampment in Turlock on Golden State Blvd. (public right of way): ~50 homeless individuals. Posted Notice to Vacate / clean-up

iv. Partnership with several agencies to utilize the **Empire Migrant Center** for a cold weather shelter for families. Successfully entered into agreements with the Housing Authority, the State of California and STANCO to provide property management services. Will soon have 22 units available from (end of November through end of March 2019) **Challenge:** ensuring permanent housing for the families to transition to. Funding is coming from CalWorks Housing Support Program. Partnering with Community Housing and Shelter Services (CHSS) to identify the families and working with STANCO to place them into housing.

**3. HEAP Workgroup Update**

*Kathy Harwell*

a. The HEAP Workgroup had their first meeting. Working together with HomeBase on CSOC ideas and strategies related to the HEAP funding. Next meeting: November 26, 2018

**4. Planning for HEAP Funding**

*HomeBase*

a. Jean Field gives an overview of HEAP funding, timelines and eligible activities.

- I. Eligible Activities: Services, Rental Assistance or Subsidies, Capital Improvements and Youth Services
  - II. Rental Assistance or Subsidies and Capital Improvements can only go to communities who have declared Shelter Emergency
  - III. City declarations of Shelter Emergency by mid-December/before HEAP application deadline
- b. Reviewing ideas from HEAP Workgroup:
- i. **Access Center** (Ruben I.)
    - County is currently in a process to obtain site.
    - The Center would have showers, bathrooms, storage, co-located services and reduced number of beds (15~20)
    - Convened an Access Center Siting Workgroup: City of Modesto, Turlock, Ceres, HOST House in Patterson, CSOC members and other community stakeholders. Include city representation, so we can get buy in and support around zoning issues with the properties.
    - Hub and Satellite Model: Access Center (one-stop-shop) in Modesto as a hub and have distributed shelters throughout the county.
    - Looking at rehab multi-unit facilities i.e., hotels or apartment complexes.
    - Put out RFQs for properties. Notices were sent to real estate brokers in the county. Received numerous proposals. Made site visits. Making analysis, evaluation of the sites and assessment of property values and cost for rehab.
    - Use HEAP funding for Access Center and Shelter beds. Looking at leveraging funding sources. Turlock is committed to using Community Development Block Grant (CDBG) and other sources of funding to filling in the gaps.
  - ii. **Youth Draft Proposal** (Taryn Muralt from CHS)
    - Letter was sent to CSOC a couple weeks ago regarding loss of Federal funding for **Pathways** (Transitional Youth Program)
    - Program will continue to operate until they find a solution. Will focus on employment and housing.
    - A group of youth service providers met to help identify what is missing in our community for youth. Would like to propose a parallel continuum of care for youth.
    - Create ER shelter, one stop hub for young people and maybe a Coordinated Entry?
    - Housed 28 young people at Pathways in 2017. 135 young people attended the orientation and most of those were precariously housed.
    - Foresee doing a lot of prevention and diversion, conflict mediation, substance abuse counseling, job placement all before they seek shelter services.
    - CHS has a Street Outreach Worker engaging young adults. Set a goal of 50: met ¾ of that goal in September
    - Would like to do an Emergency Shelter for young people they cannot divert to include showers, laundry and possibly 20 beds.
    - Already doing an ER shelter for 13-17 Y/O. What is lacking is **young adults' shelter**.
    - Type of housing: transitional or alternative housing. Talking to landlords and looking at host homes.
    - Connecting with Workforce Development Department and Child Welfare.
    - **Regarding HEAP:** would like to ask for **diversion services, ER shelter, develop housing options and building out partnerships with other youth service providers.**
    - Would like the HEAP Workgroup to consider 10-15% of the total budget. Not exclusive to Center for Human Services. Taking lead to fill in the gap in our community.
    - Funding options: partnerships, CDBG, ESG and fundraising dollars.
    - Meeting with City of Modesto on money for acquisition or rehab of properties.

- Looking at a site next to the CHS office in Modesto to possibly accommodate the Hutton House, Pathways and an Emergency Shelter
  - Repurpose Hutton House to increase living inventory?
- c. Additional Ideas for HEAP funding:
- i. Transitional Housing – ages 18-21 and skill building. Setting them up in an apartment on their own. This would be supplementing an existing program.
  - ii. **Ideas:**
    - Expanding capacity of existing services for youth 18-25. Extended foster care system.
    - IDAs (Individual Development Accounts) – unclear whether HEAP would cover this specifically, maybe under flex funds.
    - Flex funds – diversion for youth.
    - Family Promise – idea to expand their shelter capacity by obtaining a stationary site. They are not as far along in the process as this. Site that would fund Day Center and have four stationary rooms. They have a meeting re. planning this weekend. They would love to see more housing units as well. They are also interested in exploring LL incentive piece. Found a unit that was over HUD FMV – got LL to agree lower rent – because they were able to pay signing bonus with private funding.
    - Flex funds – can be used for a variety of programs
    - **Highlights:** Flex funds, expanding programs for youth and families, disabling diagnosis category for Non SMI/Disability/Outliers/folks that don't qualify for mainstream benefits (there is a gap there, no funding).
    - Consensus around Disabling Diagnosis Category. Some type of subsidy program. Limited number of funding. Some type of funding for folks that don't qualify for other programs.
    - **Can use this as an innovation opportunity.** RRH provider: they are struggling because of the lack of units. Families that use up all their shelter days and have not been able to get a place. People that are waiting for disability income.
    - **Flex funding to secure housing for folks that don't get covered by other benefit programs.**
    - Another member: Respite housing? Navigation Center model – they would be a respite care component. There would also be beds that are much more flexible.
    - **Flexible funds:** Talking to folks in the parks who don't fit into any program. They may be living on SSI and \$800, shared housing is very important for these folks. So, Flex Funds may be able to help create landlord incentives to facilitate shared housing.
    - **Master leasing** may be also a part of Hub and Satellite.
    - For RRH it is important to remember – that it is not transitional, it is permanent housing.
    - Meeting for proposal/narrative around Flex Funds - **Tamara Losinski, Christina Kenney, Darlene Barber-Martinez, Ana San Nicolas, James Henderson, Esther Rosas and Kathy Lee.**
  - iii. Can people still submit proposals? We need ideas, does not need to be a formal proposal. Ruben I. says, one of the HUBs of HUB and satellite is the family shelter. Through procurement process will go through more specific proposals.
  - iv. Once they secure funding there will be a competitive process.
- d. **Governance:**
- i. HomeBase reviews overview of governance structures.
  - ii. Highlights ownership
  - iii. Community stakeholder, shared goals, coordination, evidence-based goal, system coordination, alignment of funding, monitoring and accountability, capturing quality data.
  - iv. HomeBase walks through a couple of different slides of ideal structure.
  - v. Primary decision-making group

- vi. Lead Agency
- vii. Task Group
- viii. Some groups incorporate elected officials, key leaders and agency heads.
- ix. HomeBase reviews – CSOC Alignment Slide
- x. Two things missing – lead advisory group – ownership and implementation (lead agency).

e. **Activity:**

- i. Group 1: Discussed how there is a barrier to getting HMIS data through layers of bureaucracy.
- ii. Group 2: Discussed funding streams – landlords limited by funding streams.
- iii. Group 3: CEO office – Focus on Prevention, Stewardship Council, provider voices at the bottom. They know there has to be a lead, could be accountability group – having representation from all of the groups reporting.
- iv. Group 4: Funders, BOS, CSOC, focus on prevention stewardship (different entities under each).
- v. Group 5: Committees – reach out to community members – hard for CM to get communications back. County and city leaders that aren't part of CSOC and how are they getting that communication back as well as from folks on the ground.
- vi. Group 6: CSOC, subcommittee, working groups, who is in charge and lack of community involvement.
- vii. **Ruben I.:** Original vision of CSOC – the multiple resources in funding and partnerships. They did a lot of work re. engagement – they have done a lot around Coordinated Access and Access Center, all of this will involve cities. We really need elected and county and city at the table. When it comes to housing if we don't have elected at the table, we won't make movement on affordable housing.

f. **NPLH/Strategic Planning/Strategic**

- i. Feedback from key stakeholders: reach out to families & caregivers in the target population and hold focus groups.
- ii. Presentation of Goals & Strategies: week of December 5<sup>th</sup>
- iii. Using previous planning processes. Other existing reports? The 10-Year Plan on Homelessness – also a study done by CSU Stanislaus on Homelessness (Maryn Pitt will email the study to Jean Field), Blue Ribbon Report on homelessness conducted by City of Modesto, Health Services Agency has done some strategic planning. County Office School Lunch Program has data. Regional Housing Needs Assessment. Community Health Assessment (CHA).

5. **Closing Comments/Adjournment**

4:30 PM

Next Meeting: **Thursday, December 20, 2018 at Health Plan of San Joaquin**