

## Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2024 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2024 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2024 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

### Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

### Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

## 1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

**1A-1. CoC Name and Number:** CA-510 - Turlock, Modesto/Stanslaus County CoC

**1A-2. Collaborative Applicant Name:** Stanislaus County

**1A-3. CoC Designation:** CA

**1A-4. HMIS Lead:** Stanislaus County

## 1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2023 to April 30, 2024:	
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or	
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	No	Yes
5.	EMS/Crisis Response Team(s)	Yes	No	Yes
6.	Homeless or Formerly Homeless Persons	Yes	No	Yes
7.	Hospital(s)	Yes	No	No
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No	No	No
9.	Law Enforcement	No	No	Yes
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	Yes	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	No	No	No
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes
16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	No	No	No

17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	No	No	No
30.	State Sexual Assault Coalition	No	No	No
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Veteran	Yes	Yes	Yes
35.				

1B-1a.	Experience Promoting Racial Equity.	
	NOFO Section III.B.3.c.	

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

(limit 2,500 characters)

The CoC has recently developed the special population committee, tasked with addressing racial equity in access to services and housing. This committee will conduct quarterly targeted focus groups to the Black and Brown communities to ensure the CoC is effectively addressing the needs of those experiencing homelessness who are BIPOC.

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	

Describe in the field below how your CoC:

1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
3.	invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

**(limit 2,500 characters)**

1. The CoC annually invites new members by publicly posting on the CoC website, as well as conducting strategic community outreach across the CoC. A committee of CoC board members identify missing representation and provides outreach to individuals who would be willing to fill the need. The CoC meets monthly and is open to the public, with notice being posted on the CoC website and an invite sent through an email listserv. The CoC Leadership Application can be found on the CoC website at <https://csocstan.com/csoc-leadershipapplication/>.

2. The CoC monthly meetings are in a location that is accessible to individuals with physical disabilities. Information the is posted on the CoC website is compliant with Section 508 & Web Content Accessibility Guidelines (WCAG), including versions 2.0 and 2.1. Virtual and Telephone platforms are provided through ZOOM access. Accommodation information can be found at <https://csocstan.com/attend-a-csoc-meeting/>.

3. The CoC board has representation from a portion of culturally specific communities. The board has added membership seats to include BIPOC, LGBTQ+, and Senior organizations. However, the CoC is committed to providing additional outreach to include full representation to adequately address equity. To support translation needs at meetings, assistance is available upon request.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	

Describe in the field below how your CoC:

1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

**(limit 2,500 characters)**

1. During the CoC's strategic planning process, surveys were sent to community members, homeless services providers, individuals with lived experience, and representatives from other adjacent systems including healthcare, law enforcement, legal assistance, veterans and schools. However, the CoC has agreed that it needs to improve its cultural understanding when publishing surveys and/or forms. Additionally, the Stanislaus Housing Alliance (SHA), a committee of representatives from the local jurisdictions, has representation on the CoC board. The CoC has recently restructured its committees, and now has a youth action board (YAB) and special populations committee. These committees will gather funding and service recommendations from individuals with lived experience of homelessness.

2. The CoC and its affiliated agencies communicate information monthly at its CoC meetings. Agencies and/or community members have the opportunity to provide information during the public comment period of the meeting, which is a standing agenda item. Additionally, funding reports are provided at the monthly meetings, with representation from the County and Cities, allowing time for questions by the public. Furthermore, individuals are encouraged to submit comments and/or comments on the CoC website under the "leave a comment" section.

3. Each CoC meeting agenda is emailed to the CoC listserv several days before the CoC meeting. Accommodations are available upon request, as the meetings are held in-person at an ADA accessible building.

4. The Stanislaus Community System of Care, CoC CA-510, has completed its strategic plan using input from over 1000 community members, homeless service providers, and people with lived experience. Based on the information gathered from the public, eight (8) goals have been identified as high priorities and effective strategies including increasing PSH and Prevention, mental and behavioral health services, achieve equity across the system, increasing participation by those with lived experience, and increasing paths to self-sufficiency. The CoC also works closely with SHA to continue communication with the local jurisdictions on how to better involve the public.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.	

(limit 2,500 characters)

1. The CoC published the 2024-2025 NOFO on August 16, 2024 on the CoC website and via email. This notice provided information on the types of projects that will be considered for funding, as well as guidance for agencies that had not previously received CoC Program Competition.
2. An "Intro to the CoC Competition" was provided to all interested agencies on August 21, 2024. This webinar provided information on how to register for eSNAPS and access a new project application. Renewal agencies were also encouraged to attend.
3. The notice sent via email and publicly posted on the website included criteria on what agencies would be scored. Information was also publicly announced at the monthly CoC meeting during the review of the ranking tool(s).
4. All CoC Program competition documents was provided in electronic format. Following the webinar hosted by the CoC Consultant, the video recording and powerpoint slides were emailed to the CoC membership. Additionally, the Consultant provided one-on-on TA for agencies needing further assistance.

## 1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	
	In the chart below:	
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		



1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	

In the chart below select yes or no to indicate whether your CoC:

1.	Consulted with ESG Program recipients in planning and allocating ESG Program funds?	Yes
2.	Provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area?	Yes
3.	Ensured local homelessness information is communicated and addressed in the Consolidated Plan updates?	Yes
4.	Coordinated with ESG recipients in evaluating and reporting performance of ESG Program recipients and subrecipients?	Yes

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated?	No
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure family members are not separated?	No
3.	Worked with CoC and ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients?	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance?	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers?	No

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	No
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

The CoC does not have a formal partnership with the entities above. However, the CoC-funded youth provider has an MOU with the Stanislaus County Office of Education. CoC representatives meet with McKinney-Vento liaisons regarding the annual Point in Time Count. CoC-affiliated youth service providers use their direct relationships with liaisons to provide resources when a youth is identified as being homeless. Additionally, the CoC board reserves a seat for community education representatives. The Stanislaus County Office of Education participates in CoC meetings and the planning process, informing policy and sharing resources with service organizations and the community.

1C-4b.	Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

(limit 2,500 characters)

Based on federal law, the CoC policies require all homeless service organizations to coordinate with McKinney-Vento liaisons and assist liaisons when a family is homeless or at risk of homelessness. Program staff inform homeless clients with at least one adult and one child of their eligibility for, and right to receive, educational services. CoC-funded youth provider's policies and procedures support homeless youth with plans to stay current on school work and to inform all clients of education rights under the law. Staff assist youth to return to school, enroll in independent study, and obtain information on GED courses. Staff also work to remove barriers for youth to enroll in/attend schools and contact the County Office of Education Coordinator for assistance when school issues cannot be resolved directly with the school's homeless liaison.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	Yes	No
2.	Child Care and Development Fund	Yes	Yes
3.	Early Childhood Providers	Yes	Yes
4.	Early Head Start	No	Yes
5.	Federal Home Visiting Program—(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	Yes	No

6.	Head Start	Yes	Yes
7.	Healthy Start	Yes	No
8.	Public Pre-K	Yes	Yes
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.	Parent Resource Center, First Step Perinatal Treatment	Yes	Yes

1C-5.	Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking—Collaboration with Federally Funded Programs and Victim Service Providers.
	NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	State Domestic Violence Coalitions	No
2.	State Sexual Assault Coalitions	No
3.	Anti-trafficking Service Providers	Yes
	Other Organizations that Help this Population (limit 500 characters)	
4.		

1C-5a.	Collaborating with Federally Funded Programs and Victim Service Providers to Address Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC regularly collaborates with organizations that you selected yes to in Question 1C-5 to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. The CoC works closely with HAVEN, the local victim services provider, and a board seat is occupied by their Human Trafficking and Housing Program Manager. This board member assists the CoC in evaluating how to best serve survivors of domestic violence, dating violence, sexual assault, and stalking through updating the CoC policies and procedures manual as needed. These policies include information on providing trauma informed care. The staff at HAVEN provide services to victims of domestic violence, sexual assault, and human trafficking which include crisis intervention, safety planning, restraining order preparation, peer counseling, support groups, youth services, shelter services, and housing services. All staff have gone through an extensive 72+ hour training prior to meeting with clients. Their knowledge and experience provide valuable insight within the CoC. As the Stanislaus County CSOC board operates under California's Open Meeting Act, any policy changes require a vote, with approval granted if a majority of appointed members (half plus one) vote in favor. Additionally, HAVEN staff regularly attend the Coordinated Entry System meetings to discuss available services for survivors and connect current clients to community resources.

2. HAVEN staff regularly attend CES meetings, where agencies across the county come together to discuss the clients they are serving. HAVEN's outreach and education efforts focus on providing agencies and service providers with the knowledge and tools to implement trauma-informed services that effectively meet the needs of survivors. They have also built partnerships with homeless shelters, which often serve as key access points for survivors. Currently, HAVEN is conducting presentations and outreach to both shelter clients and staff on topics including domestic violence, sexual assault, human trafficking, and HAVEN's services. Additionally, we provide training to the CoC on best practices for working with survivors of domestic violence, sexual assault, and human trafficking. This training emphasizes trauma-informed, client-centered approaches.

1C-5b.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC's coordinated entry addresses the needs of DV survivors by including:	
1.	safety planning protocols; and	
2.	confidentiality protocols.	

(limit 2,500 characters)

1. The Coordinated Entry System prioritizes a survivor's safety by offering the option to meet over the phone or at a secure location if the agency's site is not a safe environment for the survivor. Some survivors access the system through homeless shelters or other service providers, though their status as a survivor may not always be known initially. Identification can be challenging, as survivors may not feel safe disclosing their situation when they first arrive. As the only victim service provider in the county working with domestic violence, sexual assault, and human trafficking, HAVEN has established partnerships with CoC-affiliated organizations to ensure they know how to interact with potential survivors, as well as how and where to access services. However, some agencies may not fully understand HAVEN's confidentiality policies and the critical safety needs of survivors, highlighting the importance of ongoing outreach and education to bridge these gaps.

2. By law, Victim Service Providers (VSPs) are prohibited from entering Personally Protected Information (PPI) into a Homeless Management Information System (HMIS). Instead, providers must use a relational database that is comparable to HMIS. At HAVEN, staff utilize such a database to manage our client information. They collaborate closely with other CoC-affiliated agencies to facilitate warm handoffs for clients needing additional services, including programs accessible only through the Coordinated Entry System. While the CoC has been exploring ways to enhance support for survivors in accessing the Coordinated Entry System, we do not yet have an official protocol, as each survivor's circumstances are often unique.

1C-5c.	Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

		Project Staff	Coordinated Entry Staff
1.	Training Occurs at least annually?	No	No
2.	Incorporates Trauma Informed best practices?	Yes	Yes
3.	Incorporates Survivor-Centered best practices?	Yes	Yes
4.	Identifies and assesses survivors' individual safety needs?	Yes	Yes
5.	Enhances and supports collaboration with DV organizations?	Yes	Yes
6.	Ensures survivors' rights, voices, and perspectives are incorporated?	Yes	Yes
	Other? (limit 500 characters)		
7.			

&nbsp;

1C-5d.	Implemented VAWA-Required Written Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below:

1.	whether your CoC's written policies and procedures include an emergency transfer plan;
2.	how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer;
3.	what your CoC requires households to do to request emergency transfers; and
4.	what your CoC does in response to households requesting emergency transfers.

(limit 2,500 characters)

Emergency transfer plan policies and procedures are developed at the agency level. Haven, the CoC Victim Services Provider (VSP) supports client with relocation assistance if an emergency transfer is requested. This assistance is always offered if a survivor is requesting to relocate to an area that is safe to them. When a survivor is referred to Haven, an assessment of needs is conducted. This assessment includes identifying where the survivor is interested in relocating, determine how they are wanting to get there, and assess how far away that specific location from the service center. After completing the assessment, the relocation request is processed for financial assistance.

With the Violence Against Women's Act Reauthorization of 2022, the CoC is currently revising its policies to include an emergency transfer plan process, as well as provide assistance to the local service agencies receiving CoC funds.

1C-5e.	Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.

(limit 2,500 characters)

HAVEN operates the only Emergency Shelter in Stanislaus County that serves all survivors of domestic violence, sexual assault, and human trafficking regardless of gender, gender identity, immigration status, or socioeconomic background. Due to the limited capacity of our shelter, HAVEN often collaborate with other CoC-affiliated agencies to provide additional support for VSP clients. They have established strong connections through outreach, presentations, and in-person meetings with local homeless shelters, including the Salvation Army, Modesto Gospel Mission, and Turlock Gospel Mission, all of which are aware of the barriers and safety concerns our clients may face. Together with clients, HAVEN develops individualized safety plans that may include obtaining consent to communicate with these partner agencies. This collaboration can involve advocating for specific accommodations, such as providing clients with a different sleeping area, extending the duration of their stay in the program, or allowing for more flexible exit times during the day for their safety.

1C-5f.	Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC ensures survivors receive safe housing and services by:	
	1. identifying barriers specific to survivors; and	
	2. working to remove those barriers.	

(limit 2,500 characters)

1. HAVEN operates at various sites throughout Stanislaus County to maximize accessibility for clients. HAVEN is centrally located with two offices, one in Modesto and Turlock that welcome walk-in clients, as well as a Youth Center in Modesto. Advocates are also stationed at the Community Services Agency, California State University Stanislaus, the Family Justice Center, and several schools across the county. Additionally, HAVEN employs Youth Educators at 11 schools and at the Juvenile Correctional Facility. Recognizing that survivors may face barriers related to transportation, basic needs, or immigration status, HAVEN strives to meet clients where they are. Staff assess their needs and provide a range of resources to address those needs, including transportation assistance, substance abuse treatment, counseling services, and safety enhancements like Ring doorbell cameras. Since each survivor's barriers are unique, HAVEN's advocates utilize a client-centered and trauma-informed approach to service delivery. This approach empowers clients to set their own direction, establish personal goals and objectives, and make their own decisions.

2. HAVEN and the CoC maintain strong connections with community agencies through collaborations, outreach, presentations, and in-person visits. All victim services services are mobile, allowing HAVEN to meet clients at other agencies or treatment facilities to provide support wherever they are. Additionally, HAVEN offers transportation vouchers to help clients attend appointments with them or other important engagements.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+--Anti-Discrimination Policy and Equal Access Trainings.	
	NOFO Section V.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	No
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	No

1C-6a.	Anti-Discrimination Policy--Updating Policies--Assisting Providers--Evaluating Compliance--Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

Describe in the field below:

1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

The CoC has implemented a CoC-wide anti-discrimination policy ensuring that LGBT individuals and families receive supportive services, shelter, and housing free from discrimination. All CoC and ESG funded agencies are required to implement an anti-discrimination policy within their project(s). The CoC will be reviewing these policies annually or as feedback is received. During project monitoring and evaluation, the CoC will be reviewing agency policies as a part of the process, ensuring that staff are compliant with all anti-discrimination policies. If a project is found to be non-compliant, the CoC will work with the agency to bring them back into compliance and will review the project a second time during the year. If the project is still noncompliant, measures may be taken to reduce or reallocate future funding.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area--New Admissions--General/Limited Preference--Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with--if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Stanislaus Regional Housing Authority	35%	Yes-Both	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	



	Describe in the field below:
1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

The CoC works closely with the Stanislaus Regional Housing Authority (SRHA), a recipient of CoC funds that has a homeless preference with 35% of its new admissions who were experiencing homeless at entry. Riverbank Housing Authority, which is administered by SRHA, holds 90 units and does not administer HCV. The CoC has a Riverbank City Manager as a voting member of the CoC Board. The CoC continues to work with them to develop a homeless preference in the future. SRHA has been involved in the development of housing opportunities for people experiencing homelessness including the conversion of a 103-unit hotel to create additional permanent housing. The SRHA's Moving On Strategy aims to move up to 25 graduates of CoC-funded PSH units administered by the SRHA into non-assisted units. This voluntary program looks for those who have stabilized in housing and no longer require intensive services in order to give them the choice to move on and open their PSH space for someone else experiencing homelessness. The strategy is included in the SRHA's PHA Administrative Plan's Local Preferences, Order of Selection policy. The SRHA is a recipient of CoC funds, serves on the CoC board and works to make serving homeless persons a priority.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	No
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	Yes
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		<b>Program Funding Source</b>
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	Mainstream Vouchers and Emergency Housing Vouchers

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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## 1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Preventing People Transitioning from Public Systems from Experiencing Homelessness.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the public systems listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Prisons/Jails?	Yes
2.	Health Care Facilities?	Yes
3.	Residential Care Facilities?	Yes
4.	Foster Care?	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition.	21
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach.	21
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

Describe in the field below:

1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation;
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and
4.	what your CoC has done to improve fidelity to Housing First.

(limit 2,500 characters)

1. The CoC has recently implemented a Housing First self assessment for any agency applying for CoC funds. This assessment will assist the board and the review committee identify noncompliant agencies.

2. The Housing First assessment include criteria regarding program accessibility, leases, service and engagement, among other project specific criteria.

3. The CoC will initially monitor twice a year, including HMIS monitoring. This will allow the CoC to identify and engage with agencies that are noncompliant. Projects that have been determined to be noncompliant will be required to remedy the issues and will be placed on an improvement plan. Failure to improve may result in reallocation of funding depending on the severity of the findings.

1D-3.	Street Outreach—Data—Reaching People Least Likely to Request Assistance.	
	NOFO Section V.B.1.j.	

Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

The CoC outreach connects people currently homeless with a continuum of services centralized through Coordinated Entry Access Center's Street Outreach Team. Additionally, Behavioral Health and Recovery Services (BHRS) staff go out in the field to assist individuals in accessing BHRS services, as well as connecting them to other mainstream/homeless services and providing a warm handoff to other agencies. Outreach team members in the community include youth providers, social services organizations, Disability Resource Agency for Independent Living (DRAIL), peers with lived experience, County benefits office (offers mobile SNAP application & connection to benefits assistance), and Veterans Representatives (to identify veterans and provide mobile screening for veteran services). The CARE Team and the CE Access Center targets high utilizers and most vulnerable homeless persons. A list of chronically homeless individuals is maintained to be used by outreach workers. The Golden Vally Health street medicine team serves homeless individuals with medical concerns and connects them with local system of care to provide access to benefits and services. The street outreach teams participate in the CoC and case conferencing to ensure access to information necessary to identify all persons experiencing unsheltered homelessness in the community. Both BHRS and DRAIL outreach staff are trained to work with individuals with mental health/DUD/disabilities. The BHRS has a rural outreach team and "Latino access" team which includes community members who can connect with with monolingual Spanish speakers experiencing homelessness. The Universal Language Line (ULL) is also utilized by outreach workers as necessary.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate your CoC's strategies to prevent the criminalization of homelessness in your CoC's geographic area:

Your CoC's Strategies		Engaged/Educated Legislators and Policymakers	Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness
1.	Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness?	Yes	Yes
2.	Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places?	Yes	Yes
3.	Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places?	Yes	Yes
4.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.l.	

		HIC Longitudinal HMIS Data	2023	2024
	Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	32	931

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes

5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

	Describe in the field below how your CoC:	
1.	works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and	
2.	promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.	

(limit 2,500 characters)

Weekly case conferencing is held between staff from agencies that can assess eligibility for individuals and share new information. The Community Service Agency, the Collaborative Applicant, is active on the CoC, facilitating collaboration for client connection to benefits. Furthermore, providers share strategies regarding participant connection to resources and other healthcare services at the monthly CoC meetings and special CES committee meetings. The CoC provides regular updates on any HUD trainings/resources regarding benefits through the CoC meetings and the email listserv.

The CoC partners with Golden Valley Health Center and other healthcare agencies to identify persons experiencing homelessness and assists them in connecting to healthcare services, including primary care, behavioral and mental health. The street medicine team also performs outreach and connects homeless individuals without insurance to Community Services Agency to be evaluated for MediCal and other benefits assistance. Individuals with MediCal are connected to Primary Care Physicians, increasing access to their health benefits. CSA staff are trained in SOAR to facilitate enrollment of clients in SSI/SSDI, and the CoC actively encourages PSH service agencies to partner with the local Social Security office to maximize benefits.

ID-7.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent the Spread of Infectious Diseases.	
	NOFO Section V.B.1.n.	

	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that:	
1.	respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

The CoC and its affiliated agencies have updated their policies and procedures to include disease prevention and response in emergency shelters, permanent supportive housing, transitional housing. The largest emergency shelter in Stanislaus County now has an RN and LVN on site. The CoC has also established a system for procurement and distribution of PPE and specialized equipment to all providers and for unsheltered, as well as increasing a stockpile of PPE and other equipment necessary for emergencies. These policies have improved the CoC's ability to quickly mobilize and demobilize different types of emergency shelter as conditions warrant.

ID-7a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.n.	

Describe in the field below how your CoC:

1.	effectively shared information related to public health measures and homelessness; and
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.

(limit 2,500 characters)

Information on public health measures is communicated to providers at weekly shelter director meetings during infectious disease outbreaks. These meetings are facilitated by the CoC when guidance and information is released by the local public health officer, State of CA industry specific guidance, and HUD and other federal partners. When there is an infectious disease outbreak, and as the State of California issues homeless service provider specific guidance and regulations, the county public health officers update guidance based on local conditions. Any updated guidance is communicated at provider meetings and distributed in writing via the CoC listserv and website. Weekly meetings allow for service providers the opportunity to ask questions and share concerns, which is then passed along to public health officials, creating a feedback loop crucial for rapidly changing situations. The CoC shares local guidance on any updated safety measures, including masking, sanitation/hygiene, distancing, meal distribution, testing, isolation/quarantine processes, vaccinations, and PPE distribution.

1D-8.	Coordinated Entry Standard Processes.	
	NOFO Section V.B.1.o.	

Describe in the field below how your CoC's coordinated entry system:

1.	can serve everybody regardless of where they are located within your CoC's geographic area;
2.	uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC;
3.	collects personal information in a trauma-informed way; and
4.	is updated at least annually using feedback received from participating projects and households that participated in coordinated entry.

(limit 2,500 characters)

1. Coordinated Assessment and referrals are available across 100% of the CoC's geographic area. Outreach staff from the CE Access Center regularly provides outreach to individuals least likely to request assistance.
2. The Coordinated Entry system utilizes VI-SPDAT to prioritize those most in need of assistance with a numerical score based on vulnerability. The CoC uses multiple versions of VI-SPDAT to ensure particular population-specific vulnerabilities are covered/weighed on equal footing. Outreach teams conduct initial VI-SPDAY/intake and consumer data is entered into HMIS and placed on community queue, prioritized by people most in need to provide housing/services.
3. Coordinated Entry staff are required to attend trauma-informed training.
4. The CoC has a Coordinated Entry Committee that is tasked with reviewing the efficacy of the coordinated entry system and update the policies on an annual basis.

1D-8a.	Coordinated Entry—Program Participant-Centered Approach.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC's coordinated entry system:	
	1. reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
	2. prioritizes people most in need of assistance;	
	3. ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and	
	4. takes steps to reduce burdens on people seeking assistance.	

(limit 2,500 characters)

The Coordinated Entry System reaches those least likely to apply for homeless assistance by advertising to those in need of housing and marketing to ensure consumers understand the Coordinated Entry System (CES). The CES implementation is centralized at the Access Center. Specialized outreach teams trained as Housing Assessors are able to provide outreach to the most vulnerable and unlikely to use the Access Center. Additionally, service providers are able to serve as the initial CE contact point for individuals that are unwilling to travel to the Access Center. These providers, most times, have already taken the time to build rapport with the individual or household needing housing and supportive services. These individuals are more willing to participate in CES when they have built trust with the service providers. The CES uses the VI-SPDAT to prioritize those most in need of assistance based on a household's vulnerabilities and barriers. The CoC uses multiple versions of the VI-SPDAT to ensure population-specific vulnerabilities are covered/weighed on equal footing.

1D-8b.	Coordinated Entry—Informing Program Participants about Their Rights and Remedies—Reporting Violations.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC through its coordinated entry:	



1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

(limit 2,500 characters)

With the very limited housing resources available, collaboration within the CoC is crucial for the successful placements of individuals experiencing homelessness. As rapid rehousing (RRH) and permanent supportive housing (PSH) units become available, notice is provided to all CoC-affiliated agencies via email and during the monthly CoC meetings. Service providers have fair housing and civil right laws posted publicly for client review. If any impediments to fair housing are identified, the CoC will work with the client and California Rural Legal Assistance (CRLA) to remedy any issue.

1D-9.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.p.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	03/01/2023

1D-9a.	Using Data to Determine if Racial Disparities Exist in Your CoC's Provision or Outcomes of CoC Program-Funded Homeless Assistance.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the data your CoC used to analyze whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance; and
2.	how your CoC analyzed the data to determine whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance.

(limit 2,500 characters)

Between the months of March - May 2023, Stanislaus Community System of Care contracted with a consultant to conduct a racial equity and gaps analysis. This analysis included reviewing 2019-2022 StellaP data, 2019-2022 U.S. Census information, 2019-2022 HIC/PIT data, service provider surveys, lived experience surveys, and conducting 3 stakeholder meetings. The analysis has determined that, within Stanislaus County, the following disparities are known:

1. The Hispanic/Latino(a)(x) population is steadily increasing each year;
2. Hispanic and Black/African American youth are more likely to experience both sheltered and unsheltered homelessness than other minorities;
3. Black or African American households experiencing homelessness are steadily decreasing in accessibility to Transitional Housing;
4. The ethnic distribution within the County is relatively even for both those experiencing homelessness and the total population; and
5. Native American/Alaskan Native Veterans are experiencing homelessness at a higher rate than other minorities.

1D-9b.	Implemented Strategies to Prevent or Eliminate Racial Disparities.	
	NOFO Section V.B.1.p	

Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.

1.	Are your CoC's board and decisionmaking bodies representative of the population served in the CoC?	Yes
2.	Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC?	Yes
3.	Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups?	Yes
4.	Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups?	Yes
5.	Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?	Yes
6.	Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector?	No
7.	Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness?	Yes
8.	Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity?	Yes
9.	Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness?	Yes
10.	Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system?	Yes
11.	Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness?	Yes
	Other:(limit 500 characters)	
12.		

1D-9c.	Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity.	
	NOFO Section V.B.1.p.	

Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

(limit 2,500 characters)

The CoC has created a special populations committee, which includes evaluating racial equity in Stanislaus County. The CA Dept. of Housing and Community Development has set forth requirements to improve on system performance measures (SysPM) as it relates to racial equity. As part of these requirements, the CoC will conduct targeted focus groups to those overrepresented in the homeless response system. These focus groups, coupled with HMIS and PIT data, the special populations committee will provide recommendations to the CoC Board on system-level processes, policies and procedural changes.

1D-9d.	Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and
2.	the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

1. The CoC will use both quantitative and qualitative data to track progress on preventing or eliminating racial disparities. The CA Department of Housing and Community Development has required CoCs to improve on system performance measures (SysPM) as it relates to racial equity in order to receive funding through the Homeless Housing Assistance and Prevention (HHAP) program.
2. The CoC will be analyzing racial disparity data using demographic information from the Homeless Management Information System (HMIS) and annual Point-in-Time Count (PIT). Additionally, the CoC will review qualitative data from quarterly BIPOC targeted focus groups that will be tasked with identifying barriers to housing and services by overrepresented populations.

1D-10.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts.	
	NOFO Section V.B.1.q.	

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes.

(limit 2,500 characters)

CoC-affiliated agencies are actively encouraged to involve individuals with lived experience in their outreach efforts and to step into leadership roles within their agencies and the CoC. The CoC has a standing seat on the board for an individual with lived experience, but additional outreach is necessary with only 3 out of the 5 lived experience vacancies being filled. The CoC acknowledges the need to allow for a safe space for individuals with lived experience to voice their experience with the homeless response system and have the opportunity to be included in any decision-making processes. A Youth Action Board (YAB) has been established, and the CoC-funded youth service provider is continuing to grow that committee with the opportunity to have a board seat reserved for the YAB.

1D-10a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Routinely included in the decisionmaking processes related to addressing homelessness.	3	3
2.	Participate on CoC committees, subcommittees, or workgroups.	3	3
3.	Included in the development or revision of your CoC's local competition rating factors.	1	1
4.	Included in the development or revision of your CoC's coordinated entry process.	3	3

1D-10b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

The CoC actively encourages affiliated agencies to provide services to assist individuals in obtaining gainful employment. Many agencies have programs that provide peer navigators who assist individuals identify and prepare for employment. A number of agencies fill staff positions with former clients.

1D-10c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

	Describe in the field below:
1.	how your CoC gathers feedback from people experiencing homelessness;
2.	how often your CoC gathers feedback from people experiencing homelessness;
3.	how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program;
4.	how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and
5.	steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

The CoC's youth provider hosts weekly shelter meetings for youth to provide valuable feedback. Many other CoC-affiliated agencies have implemented anonymous feedback surveys and forms that contribute to the evaluation on the effectiveness of service provision. As issues are addressed, the CoC urges agencies to review their policies internally, while also reviewing the CoC-wide policies.

Additionally, the CoC board has five (5) seats reserved for individuals with lived experience of homelessness, three (3) of which are occupied. At least one individual has recent lived experience, providing valuable input on the challenges faced by individuals currently experiencing homelessness.

The CoC has recently established a special populations committee, which will meet quarterly at a minimum. This committee will gather input from individuals experiencing homelessness, as well as conducting focus groups to address racial and gender equity.

1D-11.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.s.	

	Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:
1.	reforming zoning and land use policies to permit more housing development; and
2.	reducing regulatory barriers to housing development.

(limit 2,500 characters)

The County of Stanislaus and its jurisdictions have begun relaxing zoning restrictions, allowing tiny homes to be placed on property that has otherwise been zoned differently. Additionally, the State of California and County of Stanislaus is beginning to allow for the construction of Accessory Dwelling Units (ADU) which can be used as affordable housing for homeless individuals. Furthermore, The City of Modesto has been awarded funding through Project HomeKey to convert a hotel/motel into permanent housing. This project has required the City of Modesto to re-zone the property from commercial to residential, adding an additional 14 units for homeless youth. The City of Riverbank has developed a plan to address housing and shelter by purchasing a home that will be transformed into an emergency shelter, with a day center in development. The City of Turlock is currently looking at the infrastructure to develop a 40-bed men's shelter.

## 1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Advance Public Notice of Your CoC's Local Competition Deadline, Scoring and Rating Criteria.	
	NOFO Section V.B.2.a. and 2.g.	

1.	Enter the date your CoC published its submission deadline and scoring and rating criteria for New Project applicants to submit their project applications for your CoC's local competition.	08/16/2024
2.	Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC's local competition.	08/16/2024

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes
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1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	100
2.	How many renewal projects did your CoC submit?	18
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	

Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	the severe barriers your CoC considered.

(limit 2,500 characters)

The CoC's rating and ranking tool analyzed data from each renewal project's Annual Performance Report (APR) that was submitted in SAGE. The performance outcomes the committee reviewed included exits to positive housing destinations for project leavers and retention of permanent housing for project stayers. Average length of time it takes an individual to move into permanent housing was not used as ranking criteria because additional training is needed to ensure all projects are inputting data in a timely manner and are recording both project start date and housing move-in date. The rating and ranking criteria included points for projects serving chronically homeless, individuals with severe mental illness, HIV/AIDS, domestic violence, and youth. Each aforementioned population has specific needs and vulnerabilities that may prevent rapid placement in permanent housing or the ability to maintain permanent housing. The criteria used in the 2024 ranking including additional criteria such as bed utilization, increased access to health insurance, and increase non-cash mainstream benefits.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	

	Describe in the field below:
1.	how your CoC used input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and
3.	how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers.

(limit 2,500 characters)

1. The CoC acknowledges its need to provide further outreach to obtain input from persons of different races in the rating factors. The CA Department of Housing and Community Development has required CoCs to improve outcomes regarding racial and gender equity. Using state criteria, the CoC has implemented similar requirements for agencies applying for CoC Program Funds. The 2024 Ranking included criteria on how well the applicant agency ensures racial and gender equity in housing delivery, housing services, and housing retention.

2. The CoC rating and ranking committee was a 3 person committee comprised of an emergency shelter provider, mental health advocate, and lived experience BIPOC individual.

3. Applicant agencies were asked to describe their outreach to over-represented individuals in the homeless populations. This criteria was worth 5 points within the CoC ranking tool.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section V.B.2.f.	

	Describe in the field below:
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)



1. The CoC has implemented a written reallocation process. Non-conflicted rating and ranking committee members have the discretion to recommend projects be examined based on criteria outlined in the policies: unspent grant funds; any indication that full use has not been made of CoC funds; impact on system performance; and impact on community of not funding the project in question. The CoC uses objective scales to score project data, including factors on: percentage of adult participants who receive non-cash benefits and cash income, percentage of all leavers to exit to positive housing destinations; and unspent CoC grant funds. If a project is underperforming, or is found to be noncompliant during monitoring, the agency is required to be placed on an improvement plan. Failure to make progress will result in the recommendation to reallocate funds.
2. The CoC did not identify any project that fell below threshold during the 2024 CoC Program Competition. However, the committee did raise concerns regarding an agency that is on the cusp of being low performing.
3. The CoC did not reallocate any projects during the local competition.
4. The CoC ranking committee scored projects using a board-approved tool. All renewal and new projects did not fall below recommendation threshold.
3. The CoC

1E-4a.	Reallocation Between FY 2019 and FY 2024.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024?	No
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1E-5.	Projects Rejected/Reduced—Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	No
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	No
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	10/14/2024

1E-5a.	Projects Accepted—Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	10/14/2024
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1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project Status—Accepted, Rejected, Reduced Reallocated, Fully Reallocated; 4. Project Rank; 5. Amount Requested from HUD; and 6. Reallocated Funds +/-.	Yes
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1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting—CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	10/21/2024
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1E-5d.	Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	10/21/2024
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## 2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Eccovia Solutions
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2024 HIC data into HDX.	05/06/2024
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2A-4.	Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

In the field below:

1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases; and
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2024 HMIS Data Standards.

**(limit 2,500 characters)**

The CoC works closely with HAVEN, the regional victim services provider (VSP), to collect quality data. HAVEN currently utilizes Osnium, an HMIS comparable database, and have been providing a CSV file showing only unique identifiers and the 10th of each month to the HMIS Lead. The CoC is compliant with the 2022 HMIS Data Standards, and the HMIS committee will continue to update the policies and procedures manual as needed.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report]	Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report]	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report]	HMIS and Comparable Database Coverage Rate [Column O of HDX Report]
1. Emergency Shelter (ES) beds	1,058	18	916	85.13%
2. Safe Haven (SH) beds	0	0	0	0.00%
3. Transitional Housing (TH) beds	230	3	233	100.00%
4. Rapid Re-Housing (RRH) beds	124	0	124	100.00%
5. Permanent Supportive Housing (PSH) beds	730	0	470	64.38%
6. Other Permanent Housing (OPH) beds	47	0	47	100.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section V.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

**(limit 2,500 characters)**

The low HMIS PSH beds is a result of the number of VASH vouchers in the community. With the restrictions of the VA in collecting additional data from those with VASH clients - and with the required data elements - it has been challenging. The CoC is partnering with the VA to have a more accurate Veteran Status datapoint. Over the last year, the percentage of HMIS coverage rate has increased from 62.55% to 64.38%. The CoC is continuing to work with the HUD-VASH representative to further improve the HMIS coverage rate.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2024 HDX Competition Report to the 4B. Attachments Screen.	
Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST?		Yes

## 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2024 PIT count.	01/24/2024
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2B-2.	PIT Count Data—HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2024 PIT count data in HDX.	05/06/2024
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2B-3.	PIT Count—Effectively Counting Youth in Your CoC's Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:
1.	engaged unaccompanied youth and youth serving organizations in your CoC's most recent PIT count planning process;
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC's most recent PIT count planning process; and
3.	included youth experiencing homelessness as counters during your CoC's most recent unsheltered PIT count.

(limit 2,500 characters)

Youth agencies were actively involved in the planning process for the 2023 PIT Count, having agency staff provide outreach and conduct the surveys. The LGBTQ+ collaborative helped relay information to the LGBTQ+ community which includes a large number of youth. Additionally, the CoC involved the local school districts in the planning, and the schools had several youth sign up for the PIT Count. In order to identify potential locations where homeless youth are most likely to be identified, the Youth Navigation Outreach Team was involved in the planning to identify locations. The CoC also coordinated with the local universities and colleges to identify TAY youth.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	

	In the field below:
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
3.	describe whether your CoC's PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs' geographic; and
4.	describe how the changes affected your CoC's PIT count results; or
5.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2024.

(limit 2,500 characters)

Not Applicable

## 2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reducing the Number of First Time Homeless—Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1. The CoC has identified several risk factors for first-time homelessness. These risk factors include: abuse or violence in the home, alcohol/substance use, divorce/separation, job loss, and aging. There has been an increase in senior aged adults that are at risk of becoming homeless. These risk factors have been identified by service providers and coordinated entry data.
2. Using these risk factors, the CoC identifies individuals and families at risk through multiple strategies. The CE Access Center serves as a hub for people at risk of homelessness, using prevention/diversion and access to employment services, public benefit enrollment, and the 2-1-1 access line. The CES assessment uses diversion to avoid first time homelessness, including options for conflict mediation, transportation and referral regarding fair housing and tenant rights. The local victim service provider participates in coordinate entry to facilitate connection to their non-CoC funded services. Additionally, the CoC has allocated prevention and diversion funding through the CA Dept. of Housing and Community Development's Homeless Housing Assistance and Prevention Program (HHAP). Furthermore, through 211, law enforcement diversion programs, coordinated entry, public health, victim service providers, and the multidisciplinary outreach team, families with children are connected to CalWORKS in order to receive assistance through the housing support program if eligible.
3. The newly formed Special Populations Committee, with assistance from the CoC Coordinator is tasked with overseeing this strategy.



2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

1.	natural disasters?	No
2.	having recently arrived in your CoC's geographic area?	No

2C-2.	Reducing Length of Time Homeless—CoC's Strategy.	
	NOFO Section V.B.5.c.	

In the field below:

1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1. The CoC has identified three strategies to reduce the length of time an individual remains homeless. The first strategy is to increase case management in emergency shelter to support those entering the system to more quickly find permanent housing. Another strategy is to strengthen ties from unsheltered outreach programs to the Coordinated Entry System. The CoC has ensured that more unsheltered are assessed and prioritized through Coordinated Entry. The third strategy is to increase available housing stock to move households into permanent housing. Additional permanent is being developed to address this issue.

2. The CoC utilizes HMIS data and the Coordinated Entry System to identify individuals and families with the longest lengths of times homelessness. Case managers and outreach workers build trusting relationships with these clients, ensuring all assessments are completed and information is up to date in HMIS, while providing assistance in preparing and completing forms with the client. Outreach workers from the CARE multi-disciplinary team, Disability Resource Agency for Independent Living (DRAIL), law enforcement diversion program (CHAT), and behavioral health resource services (BHRS) have developed trusting relationships alongside the service providers to identify households with the highest barriers and those who are chronically homeless, connecting them to permanent supportive housing and other housing resources.

3. The HMIS lead and coordinated Entry Committee chair is responsible for overseeing these strategies.

2C-3.	Successful Permanent Housing Placement or Retention —CoC's Strategy.	
	NOFO Section V.B.5.d.	

In the field below:

1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

(limit 2,500 characters)

1. To increase the rate of successful permanent housing placements or retention, the coC has identified 3 strategies. The City of Modesto is in the process of converting a hotel into permanent housing, increasing the number of units available for occupancy by homeless individuals. This project includes units for TAY individuals. Additionally, the CoC-affiliated agencies are active in identifying potential landlords. The second strategy is to increase connections to the Coordinated Entry System to ensure quick exits from emergency shelters into new housing options and available units. The third strategy is to increase case management in emergency shelters to support those entering the system to more quickly find permanent housing.

2. In order to increase the rate that individuals and families retain permanent housing, the CoC focuses on low-barrier housing and a wide variety of supports customized

for each household/client. The CoC has identified post-housing case management as a crucial strategy to ensure clients remain in permanent housing. Additionally, individuals and households are connected to benefits via CalWORKS, CalFRESH, SSI/SSDI, child welfare, childcare, and medical benefits through Managed Care Plans. These connections allow for households and individuals to receive benefits they may have not known they were eligible for.

3. The Housing committee is responsible for overseeing these strategies.

2C-4.	Reducing Returns to Homelessness—CoC's Strategy.	
	NOFO Section V.B.5.e.	

In the field below:

1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate that individuals and families return to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1. The CoC has created a system for CoC and ESG providers to meet for biweekly case conferencing, discussing factors related to returns to homelessness in order to systematically identify persons and families at risk for a return to homelessness. Another goal of this case conferencing is to re-engage individuals and families who have returned to homelessness and identify the reason behind the return to homelessness and connect them with other supportive services. The CoC tracks critical indicators and outcomes in HMIS with regards to returns to homelessness, allowing the CoC board to discuss potential policy changes needed to address this issue.

2. As an agency is re-connected with households who are on the brink of recidivism, they identify factors that may lead to returns to homelessness.

Current

policies give participants maximum flexibility to be temporarily absent from their unit without losing their unit and assistance. Additionally, the 2-1-1 system helps identify at-risk households and helps them find resources to stay housed, while legal services assist clients with evictions. The Coordinated Entry Access Center provides connections to employment/job search/financial planning services to create a financial foundation for unit retention.

3. The newly established Housing committee is responsible for overseeing this strategy.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section V.B.5.f.	

In the field below:

1.	describe your CoC's strategy to access employment cash sources;
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,500 characters)

1. More than half of the CoC-funded agencies provide connections to employment to increase income for participants and program connect clients to local business/mainstream employment agencies. Clients are connected with the Stanislaus County

2. Workforce Development (SCWD), TANF and behavioral health employment programs which offer paid internships, skills assessments, job readiness, transportation assistance and linkage to job opportunities) to increase earnings. In addition, the County Benefits Office holds weekly case management services to support job search and provider referrals to help participants obtain and retain employment, sustainably increasing cash income. The SCWD has four career centers and provides job search assistance, resume building, occupational skills training, career counseling and job placement assistance. The SCWD partners with homeless providers and the CoC to ensure these services reach those experiencing homelessness and provides gift card incentives for participants that retain employment.

3. The CoC board is responsible for overseeing this strategy, but responsibility may be transferred to the newly formed Special Populations Committee.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section V.B.5.f.	
	In the field below:	
	1. describe your CoC's strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1. CoC providers are trained in SOAR to facilitate enrollment of clients between case managers and SSI/SSDI offices. Additionally, permanent supportive housing programs partner with the local Social Security office to maximize SSI/SSDI. CoC agencies also connect clients to the County Benefits Office's specialists for non-employment income such as TANF, SNAP, and GA. The County Benefits Office's director sits on the CoC board to facilitate coordination and address systemic issues. The Coordinated Entry Access Center has benefits specialists colocated onsite to connect individuals with mainstream cash benefit programs, as well as connecting veterans to the VA for veterans' programs. The CoC will continue to encourage these partnerships by providing training on effective benefit referral systems to all providers are aware of how their clients can be onboarded onto cash benefits. The CoC will also continue to provide training on best practices regarding financial budgeting and literacy for program participants, to preserve non-employment and other cash resources.
2. The CoC board is responsible for overseeing this strategy, but responsibility may be transferred to the newly formed Special Populations Committee.

## 3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

## 3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
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3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

Not Applicable

### 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serve Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Cost Effectiveness of Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

Not Applicable.

## 4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applicants.	
	NOFO Section I.B.3.j.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
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4A-1a.	DV Bonus Project Types.	
	NOFO Section I.B.3.j.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2024 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

**You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.**

4A-3.	Data Assessing Need for New DV Bonus Housing Projects in Your CoC's Geographic Area.	
	NOFO Section I.B.3.j.(1)(c) and I.B.3.j.(3)(c)	

1.	Enter the number of survivors that need housing or services:	78
2.	Enter the number of survivors your CoC is currently serving:	20
3.	Unmet Need:	58



4A-3a.	How Your CoC Calculated Local Need for New DV Bonus Housing Projects.	
	NOFO Section I.B.3.j.(1)(c)	
	Describe in the field below:	
1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and	
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or	
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.	

(limit 2,500 characters)

HAVEN calculated the number by utilizing a secure client database Osnum to store and track all client interactions. Through this system, HAVEN ran a report with the date ranges of 7/1/2023-6/30/2024 for the number of survivors that need housing and 7/1/24-10/1/24 for number of survivors currently being served. With this database HAVEN is also able to report the number of clients served, services provided, and demographics. HAVEN has not been awarded new housing funding since 2022. General HAVEN services has still been provided, but program-rented master lease apartments or financial assistance has been paused.

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	
	Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.	

<b>Applicant Name</b>
Healthy Alternati...

## Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	

Enter information in the chart below on the project applicant that applied for one or more New DV Bonus housing projects included on your CoC's FY 2024 Priority Listing for New Projects:

1.	Applicant Name	Healthy Alternatives to Violent Environments
2.	Rate of Housing Placement of DV Survivors–Percentage	
3.	Rate of Housing Retention of DV Survivors–Percentage	

You must enter a response for elements 1 through 3 in question 4A-3b.

4A-3b.1.	Applicant's Housing Placement and Retention Data Explanation.	
	NOFO Section I.B.3.j.(1)(d)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1.	how the project applicant calculated the rate of housing placement;
2.	whether the rate for housing placement accounts for exits to safe housing destinations;
3.	how the project applicant calculated the rate of housing retention; and
4.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

4A-3c.	Applicant's Experience Housing DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below how the project applicant:

1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan;
3.	determined survivors' supportive services needs;
4.	connected survivors to supportive services; and
5.	moved survivors from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,500 characters)

1. HAVEN ensures domestic violence survivors experiencing homelessness are quickly assisted into safe, affordable housing through housing-focused advocacy, partnerships with local housing providers, and trauma-informed case management. A Housing Advocate would be assigned to the survivor and will work closely to develop a safety plan, find out their housing need, and provide outside resources if our shelter is full. Legal support and employment support may also help survivors overcome barriers and secure long-term housing stability.

2. Survivors that are calling or walking into our offices and may be fleeing due to domestic violence, sexual assault, or human trafficking. Survivors complete an over the phone screening with a Crisis Line Specialist to enter their confidential shelter. If the shelter is full, HAVEN also utilizes the Safe Night program for clients to enter a hotel. If it is not an emergency, clients will be connected to the Housing Program where the Housing Advocate will refer the client to the Housing Assessment Team (HAT) program in Modesto or provide other outside resources

3. All of HAVEN services are free, confidential, and voluntary. Survivors may stop receiving services at any time. When survivors complete agency intake, they may check off any service they are requesting.

4. HAVEN services are free and confidential. If a client is reaching out over the phone or in person, they will be able to speak to an advocate about their needs. HAVEN cannot call clients if they are referred from an outside agency, due to clients' safety. HAVEN has a 24/7 Crisis Line available to anyone wanting to speak to an advocate after hours or weekends.

5. HAVEN currently does not have assisted housing. In the past HAVEN had program-rented apartments in HAVEN's name. Some of those units were given back to the landlord after our grant ended and a few of those homes were transferred to survivor's names to take over the lease.

4A-3d.	Applicant's Experience in Ensuring DV Survivors' Safety.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:	
	1. taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;	
	2. making determinations and placements into safe housing;	
	3. keeping survivors' information and locations confidential;	
	4. training staff on safety and confidentiality policies and practices; and	
	5. taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.	

(limit 2,500 characters)

1. Intake and appointments are in a secure, private location where survivors feel safe. This ensures that no unauthorized individuals are present during conversations. If the survivor has a support person present, they will be asked to wait until the initial contact is made with the survivor alone. HAVEN does let survivors know they cannot guarantee confidentiality when a third party is present in the room. Staff use a trauma-informed, survivor-centered approach that empowers survivors. Survivors are encouraged to participate in a way that feels safe to them and they are informed that they can decline to answer any questions if they feel uncomfortable. Survivors are also informed of their rights to privacy and any limitations to confidentiality (such as mandated reporting) are clearly outlined. Survivors will be made aware of Consent to Release forms that need to be completed and signed by them in order to release any of their information to a third party. All survivors' information is only kept in agency offices in a locked filing cabinet until the end of the year. After that, all files are stored at an offsite storage facility for seven years.
2. Survivors need to be the point person calling the shelter in order to go through the shelter screening and approval. If clients do not want to go through the screening process for the shelter unfortunately, HAVEN would only be able to provide other community resources.
3. Survivors in HAVEN's program were/are unaware of other survivors in the program. Past housing units were close to the main office in Modesto or Turlock. Locations of these units were confidential and were not disclosed for clients' safety.
4. Staff undergo an extensive state-certified training on domestic violence, sexual assault, and human trafficking. The training covers crisis intervention, safety planning, victim advocacy, and more. Staff are trained in trauma-informed approaches to ensure they understand effects of trauma and how to interact with survivors in ways that promote healing and empowerment. Training also emphasizes confidentiality, ethical standards, and compliance with state and federal regulations to protect survivors' rights and privacy.
5. Survivors in HAVEN's program were/are unaware of other survivors in the program. Past housing units were close to the main office in Modesto or Turlock. Locations of these units were confidential and were not disclosed for clients' safety.

4A-3d.1.	Applicant's Experience in Evaluating Its Ability to Ensure DV Survivors' Safety.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement throughout the project's operation.

(limit 2,500 characters)

Survivors have the opportunity to share their experiences through surveys and individual sessions with staff for improvement throughout the program.

4A-3e.	Applicant's Experience in Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below the project applicant's experience in:	
1.	prioritizing placement and stabilization of survivors;	
2.	placing survivors in permanent housing;	
3.	placing and stabilizing survivors consistent with their preferences; and	
4.	placing and stabilizing survivors consistent with their stated needs.	

(limit 2,500 characters)

1. HAVEN prioritizes the placement and stabilization of survivors in housing by offering immediate safe shelter through emergency and transitional housing options; when housing is available. They work with local housing providers and Community Services Agency (collaborative applicant) to secure long-term, affordable housing solutions, including access to Rapid Re-Housing programs. HAVEN's trauma-informed case management approach supports survivors through personalized safety plans, legal advocacy, and financial assistance for rent and utilities. Additionally, HAVEN offers wraparound services such as peer counseling, support groups, and employment assistance, ensuring survivors are holistically supported throughout their housing stabilization journey.

2. HAVEN has extensive experience in placing survivors in permanent housing by leveraging partnerships with local housing authorities and landlords to ensure survivors have access to safe, affordable, long-term housing options. They utilize Rapid Re-Housing (RRH) programs, which provide short-term rental assistance and case management to help survivors transition from emergency or transitional housing into permanent homes. HAVEN's Housing Advocates work closely with survivors to address barriers; lack of income or poor rental history, providing financial assistance for deposits and rent. Their trauma-informed, survivor-centered approach ensures that survivors are empowered throughout the process, while also offering wraparound services like legal advocacy and employment support to help them maintain housing stability.

3-4. HAVEN's experience in placing and stabilizing survivors has always been guided by a survivor-centered, trauma-informed approach that prioritizes their preferences and autonomy. Staff begin by actively listening to survivors' housing needs and preferences, whether that involves proximity to support networks, specific safety concerns, or cultural considerations. By collaborating with local housing providers, it is ensured that options align with what survivors feel is best for their safety and well-being. Throughout the process, staff provide personalized case management, offering survivors choices at every step, from selecting housing to accessing financial and legal resources.

4A-3f.	Applicant's Experience in Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:	

1.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures survivors and staff interactions are based on equality, and minimize power differentials;
2.	providing survivors access to information on trauma, e.g., training staff on providing survivors with information on the effects of trauma;
3.	emphasizing survivors' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
4.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
5.	providing a variety of opportunities for survivors' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
6.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1. HAVEN's experience in establishing and maintaining an environment of agency and mutual respect involves creating a culture where survivors feel empowered and valued as equal partners in their healing journey. They prioritize a trauma-informed approach that emphasizes collaboration, ensuring that all interactions between survivors and staff are grounded in empathy and understanding rather than punitive measures. This is achieved by fostering open communication, where survivors are encouraged to voice their opinions, preferences, and concerns without fear of judgment. Staff members are trained to recognize and minimize power differentials, by involving survivors in decision-making processes related to their care and housing. They help survivors regain control over their lives while reinforcing the importance of mutual respect in all interactions.
2. The agency's experience in providing survivors access to information on trauma includes training staff on how to effectively communicate the effects of trauma in a clear and supportive manner. During peer counseling HAVEN advocates emphasize the importance of educating survivors about common trauma responses, such as anxiety, depression and PTSD to help them understand their experiences and feelings. HAVEN staff are not licensed to diagnose, but they will refer clients to a higher level of care if needed. During training sessions, staff learn to use empathetic language and active listening skills to create a safe environment where survivors feel comfortable discussing their trauma. HAVEN ensures that resources, such as pamphlets and workshops are readily available, offering survivors easy access to information about coping strategies and local supportive services.
3. HAVEN's experience emphasizing survivors's strengths revolves around their goals and how they plan on accomplishing them while being in our housing program. Some survivors want to go back to work or enroll in school so our Housing Advocate will speak to them about Learning Quest or Stanislaus County Workforce Development. Additionally, HAVEN can also support survivors by referring them to sign up for county benefits so they'll connect them to a HAVEN advocate stationed at the Community Services Agency (CSA). HAVEN can also do a warm handoff to the Children's Crisis Center to enroll their children for childcare.
4. HAVEN is deeply committed to cultural responsiveness and inclusivity, ensuring that all services are trauma-informed and accessible to survivors of diverse backgrounds. Staff undergo continuous training through webinars and in-person training on cultural competence, nondiscrimination, and equal access to ensure they are equipped to meet the needs of clients regardless of race, gender, immigration status, or socioeconomic background. HAVEN actively addresses language barriers by providing interpretation services and materials in multiple languages, and they utilize Language Line to support clients. Through partnerships, outreach, and ongoing education, HAVEN strives to create a safe, respectful, and empowering environment for all survivors.
5. HAVEN provides a wide range of opportunities for survivors to build meaningful connections that foster healing and empowerment. They offer peer support groups where survivors can share experiences and connect with others who understand their challenges, helping to reduce isolation. HAVEN ensures that each survivor has the opportunity to find support and connection in ways that align with their unique needs and preferences.
6. HAVEN provides comprehensive support for survivor parenting, recognizing the unique challenges survivors face in raising children after experiencing trauma. The agency offers trauma-informed parenting classes that

equip survivors with tools and strategies to nurture their children in a safe and supportive environment while addressing the impacts of trauma. Additionally, they provide warm handoffs to outside agencies such as Children's Crisis Center for free child care to help alleviate child care barriers and allow parents to focus on their healing journey. For survivors needing legal assistance, HAVEN supports clients with temporary restraining orders that may include child custody. They provide clients court preparation and court accompaniment. Also, HAVEN refers clients to points of contacts for any additional legal services survivors may need around immigration or financial support ensuring that both parent and child are supported through the legal process.

4A-3g.	Applicant's Experience Meeting Service Needs of DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

HAVEN has supported countless survivors who have entered our confidential shelter with nothing but the clothes on their backs. Many clients arrive quickly after fleeing dangerous situations, seeking immediate safety. Upon arrival, each client is assigned a Shelter Case Manager who provides comprehensive support throughout their stay, which typically lasts up to 6 weeks, but may vary depending on individual needs. In the past, through their program-rented master lease units, clients could transition to a program housing unit for up to 24 months, allowing our Housing Program to provide more extensive support. During this time, survivors worked closely with a housing advocate to build credit, secure employment, enroll in school and/or access county benefits. Some survivors were even able to take over the lease agreement, securing long-term stability for themselves and their children.

4A-3h.	Applicant's Plan for Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	

Describe in the field below how the project(s) will:

1.	prioritize placement and stabilization of program participants;
2.	place program participants in permanent housing;
3.	place and stabilize program participants consistent with their preferences; and
4.	place and stabilize program participants consistent with their stated needs.

(limit 2,500 characters)



1. HAVEN prioritizes the placement and stabilization of program participants by utilizing a trauma-informed, survivor-centered approach that focuses on meeting each individual's unique needs. Upon entering the program, participants are assigned a dedicated case manager who works closely with them to assess their housing needs, safety concerns, and personal goals. HAVEN collaborates with local agencies, housing authorities, and shelters to ensure survivors have access to safe, stable housing, whether through emergency shelter or long-term housing solutions. HAVEN provides wrap-around services that address both immediate and long-term needs. This includes assistance with accessing county benefits, employment support, financial literacy training, and safety planning. HAVEN's housing advocates help participants build credit, secure income, and navigate the complexities of the housing system, all while providing emotional support and counseling.

2. HAVEN will place program participants in PH by using a trauma-informed, survivor-centered approach that prioritizes safety and stability. Housing advocates work closely with each participant to assess their individual needs and barriers, such as credit issues or safety concerns, and identify suitable housing options. HAVEN collaborates with local landlords, housing authorities, and property managers to secure affordable, safe housing. Throughout the process, participants will receive support with housing applications and overcoming obstacles. Once housed, ongoing case management, financial literacy programs, and access to additional resources help ensure long-term stability and empowerment for survivors.

3-4. HAVEN will place and stabilize program participants in permanent housing consistent with their preferences by actively engaging them in the decision-making process and honoring their unique needs and circumstances. Each participant will undergo a personalized assessment that considers their housing preferences, safety concerns, and any specific requirements they may have, such as location, type of housing, and accessibility needs. Housing advocates will collaborate closely with participants to explore various housing options, ensuring that choices reflect their desires and support their autonomy. Once placed, HAVEN will provide tailored support services, including ongoing case management and access to community resources, to help participants maintain their housing.

4A-3i.	Applicant's Plan for Administering Trauma-Informed, Survivor-Centered Practices in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	

Describe in the field below examples of how the new project(s) will:

1.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant and staff interactions are based on equality, and minimize power differentials;
2.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
3.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;
4.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;

5.	provide a variety of opportunities for program participants' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
6.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1. HAVEN will establish and maintain an environment of agency and mutual respect by implementing policies and practices that prioritize equality and minimize power differentials between program participants and staff. This includes fostering a collaborative atmosphere where participants are actively involved in decision-making regarding their care and services, ensuring that their voices are heard and valued. HAVEN refrains from using punitive interventions, focusing instead on supportive and constructive approaches that empower survivors to set their own goals and navigate their healing journeys. Staff training emphasizes cultural competence, active listening, and trauma-informed practices, promoting respectful and empathetic interactions that recognize each participant's unique experiences.

2. HAVEN will provide program participants access to information on trauma by ensuring that all staff members receive comprehensive training on the effects of trauma and its impact on individuals' mental, emotional, and physical well-being. This training will equip staff to communicate effectively with participants about trauma, helping them understand common responses and coping mechanisms. In addition to training, HAVEN will develop and distribute accessible informational materials, such as brochures, pamphlets, and online resources, that explain trauma, its effects, and available support services. Workshops and group sessions will also be organized to facilitate discussions on trauma, allowing participants to learn from one another while gaining insights from trained facilitators. By fostering an open environment where participants feel safe to ask questions and share their experiences, HAVEN ensures that individuals have the knowledge and resources they need to navigate their healing journeys.

3. HAVEN will emphasize program participants' strengths during intake, questionnaires and assessment tools will incorporate strength-based measures, allowing participants to identify their skills, coping strategies, and support systems. This information will inform the development of personalized case plans that focus on survivor-defined goals and aspirations, ensuring that services are aligned with what participants wish to achieve. Throughout their time in the program, staff will engage in regular check-ins to celebrate progress, reinforce participants' strengths, and adjust goals as needed, fostering a sense of empowerment and agency.

4. HAVEN will center on cultural responsiveness and inclusivity by implementing comprehensive training programs for staff on equal access, cultural competence, and nondiscrimination, ensuring that all team members understand the diverse backgrounds and experiences of the survivors they serve. This training will cover topics such as implicit bias, microaggressions, and effective communication with individuals from different cultural and linguistic backgrounds. To enhance language access, HAVEN will provide translation and interpretation services, making essential resources and information available to non-English speaking survivors. HAVEN will regularly review and improve its services to ensure they are culturally responsive and accessible, seeking feedback from program participants to identify areas for enhancement. Feedback QR codes are listed on the wall in our counseling rooms and in our waiting room.

5. HAVEN will provide a variety of opportunities for program participants to connect through structured peer counseling and support groups. HAVEN offers individual counseling to survivors of domestic violence, sexual

assault, and human trafficking, as well as a variety of support groups focusing on domestic violence and sexual assault issues. Peer counseling services are offered free of cost and on an appointment basis. Individuals interested in counseling may call the main office or the crisis line after hours. HAVEN offers support groups designed to provide psychoeducation about domestic violence, sexual assault, and consent. Individuals interested in services may call the main office or the crisis line after hours. Alternatively, individuals are welcome to walk in at the Modesto and Turlock sites to meet with an advocate to discuss supportive services.

6. HAVEN will offer comprehensive support for survivor parenting by providing trauma-informed parenting classes that focus on building healthy relationships and effective parenting strategies in the context of past trauma. These classes will incorporate discussions on managing stress, fostering resilience, and creating a safe home environment for children. HAVEN will provide a warm handoff to Children's Crisis Center for free child care services. HAVEN will support clients with a temporary restraining order with child custody or offer resources for additional legal service needs.

4A-3j.	Applicant's Plan for Involving Survivors in Policy and Program Development, Operations, and Evaluation in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(f)	
	Describe in the field below how the new project will involve survivors:	
1.	with a range of lived expertise; and	
2.	in policy and program development throughout the project's operation.	

(limit 2,500 characters)

1. HAVEN's housing program is guided by a survivor-centered approach, ensuring that individuals with lived expertise play a key role in shaping all aspects of their work, from policy-making to daily operations and program evaluation. It is recognized that survivors bring valuable insights, which help HAVEN create services that are more effective, accessible, and trauma-informed. HAVEN actively engages survivors from diverse backgrounds, recognizing that lived expertise varies greatly. This includes survivors who have experienced different types of abuse, individuals from different cultural, socioeconomic, and demographic backgrounds, LGBTQ+ survivors, and those with disabilities. They aim to create a Survivor Advisory Board that represents this diversity, ensuring that all perspectives are considered in program design and decision-making.

2. HAVEN's program involves survivors at the highest levels of policy and program development by establishing Survivor Advisory Committees. These committees meet regularly to review policies, provide input on new initiatives, and ensure that the program remains survivor-centered. Members of these committees also have the opportunity to participate in board meetings, ensuring that their insights.